

# Pou Sheng International 2022 1Q Results

12 May 2022

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# Agenda



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# Pou Sheng Financial Highlights (in RMB)



	1Q 2022		1Q 2021		Y-o-Y	
	RMB'mn	%	RMB'mn	%	%	ppt
Revenue	5,481	100.0	7,307	100.0	-25.0	
Cost of Sales	(3,536)	-64.5	(4,799)	-65.7	-26.3	+1.2
Gross Profit	1,945	35.5	2,508	34.3	-22.4	+1.2
SG&A	(1,820)	-33.2	(2,094)	-28.7	-13.1	-4.5
Other Income & Expenses, net	70	1.2	104	1.5	-32.7	-0.3
Operating Profit	195	3.5	518	7.1	-62.4	-3.6
Finance Cost*, net	(39)	-0.7	(49)	-0.7	-20.4	0.0
Share of Results of JV			27	0.4	N/A	-0.4
Other Losses			(10)	-0.2	N/A	+0.2
Income Tax	(48)	-0.8	(119)	-1.6	-59.7	+0.8
Profit for the Period	108	2.0	367	5.0	-70.6	-3.0
Profit attrib. to Owners of PS	102	1.9	357	4.9	-71.4	-3.0

Source: Based on Pou Sheng's announcement on the HKEX website for the unaudited consolidated income statements of 1Q2022 & 1Q2021

# **Pou Sheng GP Margin Trend**



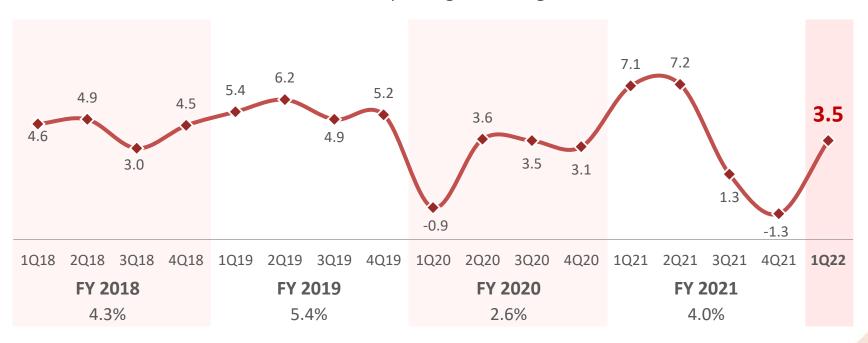


# **Pou Sheng OP Margin Trend**



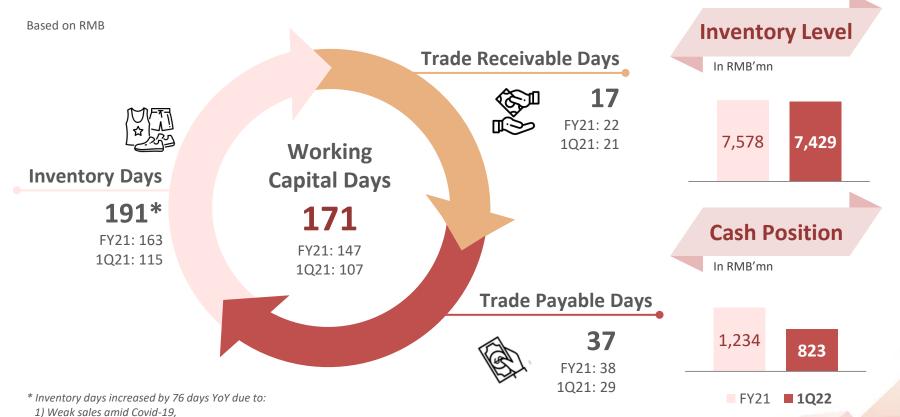
(%)

#### **-→**-Operating Profit Margin



# **Operation Efficiency – 1Q22**





<sup>2)</sup> Acquisition of JV Baowei on 31 Dec 2021,

<sup>3)</sup> Optimizing markdowns to prioritize margins

# Pou Sheng Financial Ratios (in RMB)



(RMB'mn)	1Q 2022	1Q 2021	Y-o-Y
Depreciation of PPE & Amortization	131.8	160.6	-17.9%
Depreciation of ROUA	285.7	309.6	-7.7%
EBITDA	617.1	1,012.3	-39.0%
<b>EBITDA</b> minus Depreciation of ROUA	331.4	702.7	-52.8%
Capital Expenditure	95.3	123.0	-22.5%
Total Borrowings*	1,710.3	2,084.1	-17.9%
Net Borrowings*	887.3	715.8	+24.0%
Total Borrowings to Equity #	20.6%	25.3%	
Net Borrowings to Equity #	10.7%	8.7%	
Total Borrowings* to EBITDA (X) annualized	0.7 X	0.5 X	
Return on Owner's Equity LTM	1.2%	10.2%	
Return on Asset LTM	0.7%	4.8%	

Source: Internal analysis report (figures rounded)

As of 31 Mar

<sup>\*</sup> Total Borrowings and Net Borrowings exclude lease liabilities. Lease liabilities was RMB 2,610.8mn and 3,185.3mn as at 31 Mar 2022 and 2021 respectively

<sup>#</sup> Total Debt to Equity and Net Debt to Equity (including lease liabilities) would be 52.0% (1Q21: 63.9%) and 42.1% (1Q21: 47.3%) as at 31 Mar 2022 respectively

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# **Pou Sheng Retail Strategy**



Y Pou Sheng is one of the largest retailers and sports services providers for world renowned

sportswear brands in the Greater China region

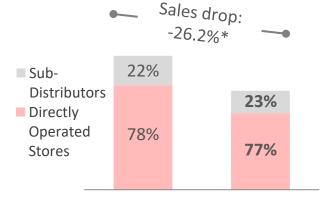
1Q22\*



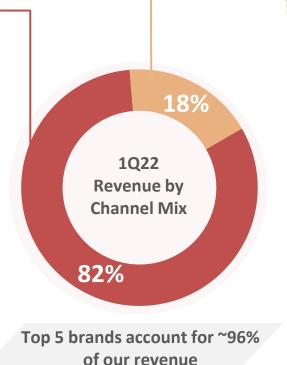
### Brick & Mortar Retail

Directly Operated Stores:

- Mono-Brands Stores: 4,534 stores
- Multi-Brands Stores: 35 stores

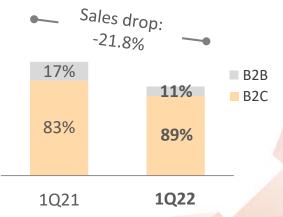


1Q21\*



### B2C Channel: Private Traffic Domai

- Private Traffic Domain: WeChat stores (+ExP services), Douyin, Shopping mall members platforms
- Public Traffic Domain: 3rd party platforms (T-Mall, JD, Vipshop, etc.)



<sup>\*</sup> Fxcludes other sales

### Solid B&M Network (Number of Stores)



4,569

3,817

As at

31 Mar 2022

**752** - 16%

-62



# Pou Sheng Same Store Sales Growth (SSSg)



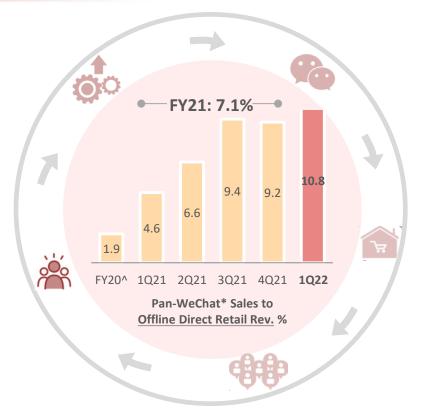
(%)



## **Our Customized Pan-WeChat Ecosphere**



- Y Stable and solid foundation with much better conversion, return rate and full-price in-season sales
- Y <u>Better ASP</u> than 3<sup>rd</sup> party platform e.g. T-Mall, JD, Vipshop, etc.
- Y Connect with digitally-enabled experience stores and ExP (Energy x Power) membership platform to enhance seamless consumer experience
- Y Account for 10.8% of direct retail revenue (or ~8% of overall) in 1Q22, with more than 90% inventory pool connected across different regions



<sup>\*</sup> Pan-WeChat Ecosphere consists of private domain channels including

WeChat stores, Douyin live-streaming shopping events and shopping mall members platforms

^ WeChat store was launched in February 2020

# Our Customized Pan-WeChat Ecosphere (cont.)



Comprehensive relations with members by designated **Key Opinion Staff (KOS)** and **interesting contents (ExP)** as first step to elevate our services to consumers







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### **Critical Missions in 3 Years**



### "Creating Value-added Services & Quality Experiences to Customers"

OPM

#### **Best of Choice**

Y Strive to be the **best choice to business partners** for quality growth with creative omni-models that keep with the pace of future trends

#### **Enhance Membership Operations**

Y Close cooperation with business partners & elevating NEXT Store ExP ecosystem – >10m loyal members to generate higher CR%\* & quality incremental sales in 2 years

#### **Offline & Online Integration**

- Y Provide quality services to members via private domain to drive better CR%\* and in-season sales & efficient off-season sales through public domain platforms
  - digital sales contribution >25% in 3 years

### **Store Efficiency**

Y Integrated efforts implemented across store digitalization & enhanced membership programs

### **Operating Margin**

**Continuous improvement** in following years

### **Growth by Digital, Membership & Store Efficiency**





# **Appendix**

# **Company Milestones**



Omni-channel contributed over 20% of total sales
Next Store launched in Shenyang, China

2020 Next Store launched in Hsinchu, Taiwan

2018 Recorded over RMB 22bn revenue

2016 Recorded over RMB 15bn revenue

2014 Became sole licensee for Pony in Taiwan & China

2013 Recorded over RMB 10bn revenue

**2008** • Pou Sheng International listed on HKEX (3813.HK)

2001 Expanded into retail business in China

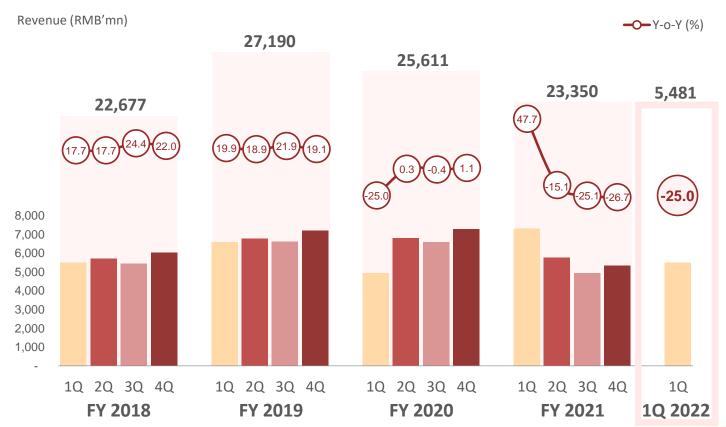
# Pou Sheng Financial Highlights (in USD)



	1Q 2022		1Q 2021		Y-o-Y
	US\$'000	%	US\$'000	%	%
Revenue	862,455	100.00	1,127,665	100.00	-23.52
Cost of Sales	(556,422)	-64.52	(740,589)	-65.67	-24.87
Gross Profit	306,033	35.48	387,076	34.33	-20.94
SG&A	(285,151)	-33.06	(320,723)	-28.44	-11.09
Other Income & Expenses, net	9,731	1.13	13,590	1.20	-28.40
Operating Profit	30,613	3.55	79,943	7.09	-61.71
Finance Cost, net	(6,212)	-0.72	(7,449)	-0.66	-16.61
Share of Results of JV			4,145	0.37	N/A
Other Losses			(1,570)	-0.14	N/A
Income Tax	(7,471)	-0.87	(18,393)	-1.63	-59.38
Profit for the Period	16,930	1.96	56,676	5.03	-70.13
Profit attrib. to Owners of PS	16,059	1.86	55,081	4.88	-70.84

# **Pou Sheng Revenue Trend**





# Thank you Q&A